

THE STRATEGIC PLANNING COMMITTEE

The Strategic Planning Committee was created to assist with the effective performance of the Board of Directors and to develop recommendations for the Board on issues related to strategic development.

Composition:

Dmitry Larionov
Chairman of the Committee

Nurzhan Baidaletov
Member of the Committee

Alan Fraser
Member of the Committee

In 2018, the Strategic Planning Committee held five in-presentia meetings. Committee member participation information can be found on page 51.

Role and responsibility

The responsibilities of the Strategic Planning Committee include review of management reports on the implementation of the Company's long- and medium-term development strategy and budget, delivery of strategic KPIs, and recommendations to the Board of Directors on:

- › Air Astana's priority areas of business activity and development;
- › preliminary approval of, and potential amendments to, the Company's long-term development strategy;
- › corporate governance issues;
- › Air Astana's strategy in view of changes in the economic, political, social and competitive environment;
- › improvement of the Company's long-term performance and competitiveness in the aviation transportation market.

Activities in 2018

Key matters discussed in 2018:

- › implementation of the Strategic Plan and major investment projects;
- › draft amendments to the Charter of the Company;
- › agreement between the Company and Consortium of STS Genpodriad LLC and OK Sapa LLP on the purchase of additional construction and installation works for the Air Astana Technical Centre at Astana International Airport due to scope increase;

- › Company's 2017 annual report, reports on the Company's financial and operational results;
- › 2017 net income distribution and dividend;
- › changes to the Investment Policy;
- › development and review of corporate governance policies and procedures;
- › Boeing 787 aircraft delivery deferral;
- › sale and lease back of one Embraer E190 aircraft;
- › low-cost airline project;
- › Business Plan for 2019-2023 and the annual budget for 2019.

Priorities for 2019

In addition to the Committee's regular activities surrounding budgeting and supporting investment plans, the Committee also intends to discuss:

- › five-year business plan for Air Astana to cover 2020-2024;
- › implementation of the Company's existing medium-term business plan;
- › revision of the Strategic Planning Committee Regulations.